Importance of a Budget

1. As a policy document, the budget indicates what services the City will provide during the next year and spells out the level of services and reasons for their provision;

2. As an operations guide, the budget indicates how departments and funds are organized to provide services to the community;

3. As a financial plan, it summarizes the cost to the taxpayers for current and approved service levels and how they will be funded;

4. As a communications tool, the budget is designed to be user-friendly with summary information in text, charts, tables and graphs.
Budget Process Timeline

May/June
- Capital Project Prioritization
- Economic Indicators
- Revenue Projections
- Establish Budget Development Parameters

July/August
- Citizen Budget Discussions & Community Meetings
- 10-year Capital Plan
- Departments Submit Operating Budgets
- Department Line-Item Budgets Reviewed

September/October
- City Council Strategic Priorities
- City Manager Recommended Budget
- City Council Budget Workshops
- Economic Development Funding
- Non-Profit Funding

November/December
- First Public Presentation and Hearing November 3rd
- Second Public Presentation and Hearing, Final Adoption of Budget December 1st
Comprehensive Plan

Collective Identity
Resilient and Diverse Economy
Responsible and Managed Growth
Downtown and University Districts
Strong Neighborhoods and Housing Choices
Efficient and Connected Transportation
Great Places and Recreation
Resource Stewardship
Quality Education and Facilities
Safe, Healthy, and Inclusive Community
Effective and Transparent Government
Strategic Priorities

Public Safety
Quality of Life
Housing
Mobility and Infrastructure
Economic Development
2022 Budget Highlights $237.5 million

- Labor: new positions and wage increases
- Housing: positions and $1 million towards initiatives
- Sustainability: positions and study
- Mobility: new position, bicycle and pedestrian plan
- First responder spending: 7th fire station
- Capital investment: $84.7 million
- Economic development funding: $37 million
- Non-profit funding: $1.5 million
- General Fund balanced with surplus of $431,784
- Projected ending General Fund balance of $32.5 million; $2.7 million restricted, $21.9 minimum reserve
2022 Budget by Strategic Priority

- Mobility and Infrastructure: $118.7 million (50.0%)
- Public Safety: $74.2 million (31.3%)
- Economic Development: $17.8 million (7.5%)
- Quality of Life: $25.1 million (10.5%)
- Housing: $1.7 million (0.7%)
2022 Authorized Positions
773 by Department

- Fire, 171, 22%
- General Services, 72, 9%
- Utilities, 79, 10%
- Parks & Recreation, 57, 7%
- Public Works, 52, 7%
- Finance, 42, 5%
- Community Development, 19, 3%
- Human Resources, 13, 2%
- Visit Grand Junction, 8, 1%
- City Manager, 4.5, 1%
- City Attorney, 6.5, 1%
- Police, 242, 31%
- City Clerk, 7, 1%
2022 Budget By Spending Category

- **Capital**, $85.4 million, 36%
- **Operating**, $33.4 million, 14%
- **Internal Support Services**, $26.0 million, 11%
- **Labor**, $81.0 million, 34%
- **Debt Service**, $9.5 million, 4%
- **Contingency**, $2.2 million, 1%

*Internal Support Services include Technology, Fleet, Facilities, Dispatch, and Insurance*
Exceptional Community Service

- New Roads
- Excellent Roads
- Public Safety Strong - 51 in dispatch, 137 sworn police, 170 firefighters
- 300,000 911 calls per year
- Shop with a Cop helping 50 families during the holidays
- Citizens’ Police Academy
- CMU Students working to understand role of police in society
- Victim’s advocacy program
- 7,000 community members receive Fire education including elementary school visits
- $3.7 million economic development
- $1.5 million non-profit
Exceptional Community Service

- Spring Clean Up – enough to fill a football field 10 feet deep
- Leaf Pick Up – 10,000 cubic yards of composted leaves
- Trash Removal – 1.1 million containers picked up each week
- Delivery of high quality reliable drinking water-up to 40 miles from the Grand Mesa to farthest customers
- Summer Camp 309 children served each day
- 18,000 swim lessons each season
- 350 acres/35 public parks
- Maintain 37,000 public trees
- 20+ miles of hard surface trails
Questions and Discussion

City Council

- Greg Caton, City Manager
- John Shaver, City Attorney
- Trent Prall, Public Works Director
- Doug Shoemaker, Police Chief
- Elizabeth Fogarty, Visit Grand Junction Director
- Ken Sherbenou, Parks & Recreation Director
- Randi Kim, Utilities Director
- Ken Watkins, Fire Chief
- Tamra Allen, Community Development Director
- Shelley Caskey, Human Resources Director
- Jay Valentine, General Services Director
- Wanda Winkelmann, City Clerk
- Greg LeBlanc, Senior Assistant to the City Manager
- Jodi Welch, Finance Director

Special Thanks to Budget Team
Linda Longenecker, Matt Martinez, Scott Rust, Ann Guevara, Johnny McFarland