



UNHOUSED

Strategy & Implementation Plan

2025 | **PROGRESS
UPDATE**

Overview

The Unhoused Strategy & Implementation Plan translates the findings of the 2023 Unhoused Needs Assessment into seven community-driven strategies aimed at reducing houselessness, preventing first-time homelessness, shortening time unhoused, reducing returns, and increasing housing placements and service connections. Developed as a community-wide strategy and endorsed by the City of Grand Junction, the strategies are being advanced concurrently by nine workgroups that will define timelines, performance measures, and next steps. This milestone update highlights early progress, while the full plan offers a comprehensive roadmap for long-term impact.

Progress

This past year, the Coordinated Entry System leadership team was established and began improving case conferencing, data sharing, and performance tracking. Outreach expanded into Fruita, Clifton, and Palisade, with regular community events now providing food, hygiene items, and referrals to hundreds of people. United Way launched a services hub and hotline, and Homeward Bound opened a Navigation Center, creating new access points for assistance.

Housing and shelter capacity increased with new beds at the Joseph Center and 40 supportive housing units under development by Grand Valley Catholic Outreach. The City adopted an Interim Housing Code and completed a land inventory to support future shelter and housing efforts. Health linkages also grew, with outreach now connecting people to behavioral health providers, Medicaid enrollment assistance, and pilot mobile health outreach. Landlord incentives through At Home in GJ expanded, and workforce partnerships are being developed to create employment pathways. Quarterly listening sessions with people with lived experience continue to guide system improvements and shape upcoming community engagement events.

Challenges

Funding remains a key challenge, as providers lack capacity to pursue competitive grants, making stable, shared funding streams essential. Expanding services has stretched staff and resources, while efforts to integrate housing and healthcare data systems remain complex. Transportation barriers persist, with limited evening and weekend service and insufficient medical transport options. Finally, the development of housing units, shelters, and interim housing sites remains a pressing need, which continues to grow amid low vacancy rates and ongoing housing pressures.







STRATEGY 1

ESTABLISH A COMMUNITY-WIDE FRAMEWORK FOR ENHANCING THE COORDINATED ENTRY SYSTEM OF CARE PROCESSES

Strengthening referral, assessment, and coordination systems is critical to connecting people experiencing homelessness and preventing gaps in care. Additional investment will improve efficiency, maximize resources, and ease capacity pressures on providers.

ACTIONS & PROGRESS MADE

WORKGROUPS

1.1	<p>Establish a Coordinated Entry System (CES) Leadership Team representing various key stakeholders to guide the ongoing decision-making process.</p> <ul style="list-style-type: none">CES leadership group selected and convened (Completed – Q2 2025).Priorities set around smaller case conferencing groups, document readiness, and HMIS adoption (In Progress – ongoing 2025).Coordination established with Data and Outreach groups to promote HMIS adoption and support CES processes (In Progress – next update Q4 2025).Leaders participating in several state-level meetings about CES, governance and processes (In Progress- next update Q4 2025)	<div> ADMINISTRATIVE INTEGRATION</div> <div> DATA ANALYSIS</div>
1.2	<p>Establish clear and measurable performance metrics to track effectiveness of the CES. Metrics should include housing placement rates, time to housing, and improvements made.</p> <ul style="list-style-type: none">Data Analysis group identified key HMIS organizations and developed outreach plan to expand participation and a member is placed within each workgroup (Completed – Q2 2025).HMIS information guide created to support consistent data use across agencies (Completed – Q2 2025).Roadmap drafted for connecting HMIS to Health Information Exchange (HIE) to improve systemwide metrics (In Progress – target Q1 2026).CES is coordinating with Built for Zero to develop metrics (In Progress – Next Update Q4 2025).	<div> ADMINISTRATIVE INTEGRATION</div> <div> DATA ANALYSIS</div>
1.3	<p>Implement a systemic process for continuous improvement; regularly review data, seek feedback from stakeholders, and conduct after-action reviews to identify areas for enhancement using this information to adjust policies.</p> <ul style="list-style-type: none">Mapping exercises launched to identify breakdowns in data connectivity across systems (Completed – Q2 2025).Plan created for HMIS/CRN interoperability to determine cost and timeline (In Progress – target completion Q4 2025).PIT committee formed and assisted with more comprehensive count. PIT Count talking points developed to standardize communication and identify lessons learned (Completed – Q1 2025).	<div> ADMINISTRATIVE INTEGRATION</div> <div> DATA ANALYSIS</div>

1.4

Strengthen data collection and analysis capabilities to inform decision-making by developing protocols for consistent data entry; integration of data systems; and frequent evaluation of trends, gaps, and areas for improvement



ADMINISTRATIVE INTEGRATION



DATA ANALYSIS

- Guide produced to help organizations connect with agencies and share resources (**Completed – Q2 2025**).
- CRN/211/GVC resource mapping completed to align databases for service referrals (**Completed – Q2 2025**).
- AI and OBBA data exploration initiated to assess system capacity for Medicaid eligibility and workforce tracking (**In Progress – next goal Q1 2026**).

1.5

Provide training and education for all stakeholders involved in the CES, including frontline staff, case managers, outreach workers, community partners, and community members more broadly for increased understanding



ADMINISTRATIVE INTEGRATION



POLICY & PUBLIC ENGAGEMENT



FUNDING & RESOURCE STEWARDSHIP

- Cross-agency training discussions launched for CES best practices (**In Progress – target Q4 2025**).
- Training needs identified around document readiness, HMIS adoption, and coordinated referrals (**Completed – needs assessment Q2 2025**).
- Resiliency training curriculum outlined in partnership with Data, Policy, and Outreach groups (**In Progress – pilot 2026**).
- Shared training curriculum planned for frontline staff and case managers (**Next Goal – draft curriculum Q1 2026**).

1.6

Create a formalized PEH Advisory Group to identify needs, give feedback on metrics and system issues and inform practices of CES and ongoing efforts.



ADMINISTRATIVE INTEGRATION



PEH ADVISORY GROUP

- PEH/PLE Advisory group launched with defined meeting schedule (**Completed – Q1 2025**).
- *Quarterly listening sessions with PLE initiated (In Progress – ongoing 2025).*
- *PLE representatives presented at City Council (Completed – Q2 2025).*
- *Planning underway for Fall CommUNITY meeting centered on PLE voices (In Progress – event Q4 2025).*
- *Advisory group tasked with identifying system barriers and providing feedback to CES leadership (Next Goal – formal feedback loop Q1 2026).*

STRATEGY 2

ESTABLISH A FLEXIBLE CITY AND/OR COUNTY HOUSING FUND TO SUPPORT HOUSING SECURITY AND INCREASE COLLABORATION BETWEEN SERVICES

By pooling resources and expertise, partners can deliver effective services and financial assistance. A flexible funding pool would stabilize housing and strengthen collaboration, offering a versatile tool to reduce homelessness.

ACTIONS & PROGRESS MADE

WORKGROUPS

2.1

Direct financial resources toward preventing houselessness and encourage efforts among providers.



FUNDING & RESOURCE STEWARDSHIP

- Identification of need for diversified funding streams and capacity building to strengthen prevention services (**In Progress – Q2 2025**).
- Agencies reported limited staff time and resources for pursuing competitive funding, highlighting need for centralized technical assistance (**Next Step – explore shared grant-writing support 2026**).
- City issued RFP for funding opportunities; closed June 26, 2025 (**Completed – Q2 2025**).

2.2

Explore public-private partnerships with government agencies, non-profit organizations, philanthropic groups and private businesses to pool resources and create a more robust and sustainable flexible housing fund.



FUNDING & RESOURCE STEWARDSHIP

- Creation of a flexible housing fund to combine resources across government, non-profit, and philanthropic partners (**In Progress – 2025**).
- Exploration of public-private partnerships to increase sustainability of prevention and housing assistance efforts (**In Progress – ongoing 2025**).
- Conversations with local philanthropy and service providers on pooling resources and aligning with housing funds (**Next Step – develop partnership framework Q1 2026**).
- City and County staff meet regularly to coordinate outreach, housing, and behavioral health efforts (**In Progress – ongoing 2025**).

2.3

Develop innovative long-term assistance models that can allow individuals to pay back assistance based on their financial capacity. (i.e. revolving funds).



FUNDING & RESOURCE STEWARDSHIP

- Exploration of social impact bond models as potential financing for an interim shelter pilot (**In Progress – 2025**).
- Discussion of revolving loan fund structures to support rental assistance or move-in costs with pay-back options linked to individual financial capacity (**Next Step – design draft concept Q2 2026**).
- Alignment with Housing Division's revolving loan practices for landlord incentives and rehab funds identified as a foundation (**Completed – 2025**).

STRATEGY 3 INCREASE ACCESS TO PREVENTION, DIVERSION, AND HOUSING NAVIGATION

Access to supportive housing programs is vital for people experiencing houselessness, yet barriers like limited resources, time, and eligibility often restrict entry. Strengthening coordination and engagement across existing services will help maximize their impact for those at risk.

ACTIONS & PROGRESS MADE

WORKGROUPS

3.1

Provide comprehensive and aligned outreach (e.g. increase number of staff improving access of prevention and housing navigation services).



OUTREACH & BASIC NEEDS



PEH ADVISORY GROUP

- Twice-weekly outreach events provided water, hygiene items, and referrals; July event engaged 178 people with 30 volunteers and 15 organizations (**Completed – Q2 2025**).
- Expansion of outreach staffing and coordination through Neighbor-2-Neighbor and partner agencies (**In Progress – ongoing 2025**).
- United Way of Mesa County launched services HUB and Services Line in June 2025; As of July 2025, 50 currently logged calls (**Completed-Q2 2025**)
- Homeward Bound launched Navigation Center (**Completed – Q2 2025**).

3.2

As part of the CES evaluation process and next steps, integrate diversion into the policies and procedures for CES administration in line with national best practices. Increase availability of housing problem solving and diversion services for all people engaged with CES.



ADMINISTRATIVE INTEGRATION



DATA ANALYSIS



HOUSING STABILITY

- CES leadership team began incorporating diversion best practices into case conferencing and intake processes (**In Progress – 2025**).
- Next step is formalizing diversion procedures into CES written policies and training (**Next Step – draft policy Q1 2026**).

3.3

Coordinate the development and implementation of the diversion strategy with other strategies, including the CES evaluation and flexible housing fund.



ADMINISTRATIVE INTEGRATION



FUNDING & RESOURCE STEWARDSHIP

- Discussions between CES and Funding & Resource Stewardship workgroups on aligning diversion with flexible housing resources (**In Progress – 2025**).
- Next goal: create diversion pilot tied to flexible fund framework (**Next Step – Q2 2026**).

3.4

Coordinate and leverage existing prevention resources across city-county to connect households at imminent risk of houselessness with stabilization resources.



ADMINISTRATIVE INTEGRATION



DATA ANALYSIS



HOUSING STABILITY

- Mapping of CRN/211/GVC resource databases completed to align prevention resources (**Completed – Q2 2025**). *Also listed under Strategy 1*
- Exploration of centralized technical assistance to support provider capacity (**In Progress – 2025**).

3.5

Develop a landlord engagement program to expand housing referrals and increase accessibility of existing affordable housing stock.



FUNDING & RESOURCE STEWARDSHIP



HOUSING STABILITY

- At Home in GJ program expanded landlord incentives and outreach (**Completed - Q1 2025**).
- Workgroup exploring pooled risk mitigation fund to strengthen landlord partnerships (**In Progress - Q3 2025**).

3.6

Expand programs to provide workforce, vocational training, education for PEH.



OUTREACH & BASIC NEEDS



PEH ADVISORY GROUP

- Partner collaboration with workforce center and peer support programs initiated (**In Progress - 2025**).
- Outreach efforts have connected 5 individuals to employment; 15-20 currently looking (**In progress- 2025**).
- Next step: identify funding for dedicated employment and vocational pathways for PEH (**Next Step - 2026**).

3.7

Expand outreach efforts through the City of Grand Junction's Neighbor-2-Neighbor (N2N) Program, Resource Center and other Service Providers to include prevention and diversion services.



ADMINISTRATIVE INTEGRATION



OUTREACH & BASIC NEEDS

- Neighbor-2-Neighbor expanded outreach, community partners increased routes to Fruita, Clifton, and Palisade (**Completed - 2025**).
- N2N has completed 160 VISPDATs, with an average of 3 per outreach event (**Completed - Q2 2025**).
- Planning for integration of prevention/diversion messaging into outreach materials (**Next Step - Q1 2026**).

3.8

Utilize existing housing related screening processes implemented by healthcare or emergency service providers to identify individuals at-risk of losing housing.



ADMINISTRATIVE INTEGRATION



HOUSING STABILITY



COMM RESILIENCE & PUBLIC HEALTH

- Engagement with St. Mary's, D51 REACH program, and EMS initiated to share data on housing risk (**In Progress - 2025**).
- Next step: develop standardized screening/referral protocol across providers (**Next Step - Q2 2026**).

3.9

Integrate housing navigation with case management services.



ADMINISTRATIVE INTEGRATION



HOUSING STABILITY

- Alignment needed with CES evaluation and Data Analysis group (**Next Step - clarify scope with workgroups Q1 2026**).

STRATEGY 4 EXPAND ACCESSIBILITY TO BASIC NEEDS AND HYGIENE

Enhancing and strategically locating 24/7 facilities for food, hygiene, water, and climate-controlled spaces is essential to meet the basic needs of people experiencing homelessness.

ACTIONS & PROGRESS MADE

4.1 Identify and expand locations throughout county for high-risk geographic areas, areas accessible by public transportation, and proximity to other agencies/services.

- Outreach expanded to Fruita, Clifton, and Palisade through partners; Neighbor-2-Neighbor expanded efforts (**Completed - 2025**). *Also listed under Strategy 3.7*
- Planning underway to integrate prevention/diversion services into expanded outreach (**Next Step - Q1 2026**). *Also listed under Strategy 3.7*

4.2 Identify potential sources of funding.

- Funding & Resource Stewardship group exploring flexible housing fund and pooled philanthropic/public-private partnerships (**In Progress - 2025**). *Also listed under Strategy 2.1*
- Discussions initiated on revolving loan and social impact bond models to sustain long-term resources (**In Progress - ongoing 2025**). *Also listed under Strategy 2.3*

4.3 Improve coordination across providers, organizations, and community groups that are already providing some basic needs and hygiene.

- Twice-weekly outreach events coordinated through United Way and Neighbor 2 Neighbor, 6 agencies regularly participate (Peer 180, MAP, Homeward Bound, N2N, UWMC) Community outreach event reached 35 individuals in desert areas and 10 in parks, Since July - 256 service interventions; 72 unduplicated individuals (**In progress - ongoing**).
- A Summer multiagency event with 15 organizations have participated, distributing hygiene and water to 178 individuals served and resourced (405.57% increase from previous year) (**Completed - Q2 2025**). *Also listed under Strategy 3.1*
- United Way launched water distribution program, Since July 2,920 gallons of water have been distributed (**In Progress - ongoing**).
- Next step: Identified 72 individuals in need of IDs through outreach, work to coordinate with Grand Valley Peace & Justice for referrals (**Q2-2025**).

WORKGROUPS

 **OUTREACH & BASIC NEEDS**

 **PEH ADVISORY GROUP**

 **OUTREACH & BASIC NEEDS**

 **FUNDING & RESOURCE STEWARDSHIP**

 **OUTREACH & BASIC NEEDS**

 **PEH ADVISORY GROUP**



- Mutual Aid Partners is now hosting DMV2GO (mobile DMV services) and has partnered with Peace & Justice Center to support with DMV Vouchers. Pilot event launched in Sept 2025 – resourced 24 individuals and 17 IDs were issued onsite. DMV2GO will be at Distro quarterly through 2026. (In Progress – 2025).
- Outreach group led 2025 PIT Count events with 42 volunteers and 3 outreach events (**Completed-Q1 2025**)
- Resource map on City website distributed 1,013 copies community-wide (**Completed – 2025**).
- Added insert on water and restroom access to the Resource Map (**Completed – 2025**).
- Inventory completed of all organizations providing street outreach (**Completed – 2025**).
- Ongoing discussions on standardizing referral protocols and expanding coverage with service providers (**In Progress – 2025**). *Also listed under Strategy 3.1*
- Community Right Response de-escalation training and workshops planned (**Next Step – Q3 2025**).
- GJ Emergency Resource Map updated with sanitation access, showers, and hygiene locations (**Completed – Q2 2025**) *Also listed under Strategy 5.1*

4.4

Leverage existing service providers and faith communities that are actively offering these services.



OUTREACH & BASIC NEEDS



PEH ADVISORY GROUP

- Faith-based groups engaged in outreach events and water distribution efforts (**Completed – Q2 2025**). *Also listed under Strategy 5.1*
- Coordination with nonprofit and church partners to expand hygiene and food distribution (**In Progress – 2025**). *Also listed under Strategy 5.1*

4.5

Incorporate needs of PEH in ongoing efforts to redevelop city park and other public facilities.



OUTREACH & BASIC NEEDS



PEH ADVISORY GROUP

- Exploring ways of incorporating input from outreach partners and PEH into planning discussions on park redevelopment (**In Progress – 2025**).
- Next step is formalizing feedback sessions with PEH Advisory group to provide input on park and facility design (**Next Step – Q1 2026**).

STRATEGY 5

EXPAND MENTAL HEALTH CARE, HEALTHCARE AND
SUBSTANCE USE TREATMENT SERVICE OPTIONS

Accessing healthcare, mental health, and substance use treatment remains difficult for PEH due to unstable housing, requiring a coordinated approach. Leveraging and integrating services can improve access, efficiency, and outcomes, particularly for chronically unhoused individuals.

ACTIONS & PROGRESS MADE	WORKGROUPS
<div>5.1</div> <div>Integrate mental health, SUD treatment and other recovery-oriented service with interim housing options, recognizing and prioritizing that stable housing is a foundation for addressing mental health and SUD concerns.</div> <div><ul style="list-style-type: none">• Outreach events facilitated direct healthcare connections, including behavioral health linkages for individuals engaged through N2N (Completed - Q2 2025). <i>Also listed under Strategy 3.4</i>• Coordination with interim housing planning group to embed behavioral health service access in project design (In Progress - 2025).• Homeward Bound deployed one full-time case manager and nurse at Resource Center, with transition planned to Navigation Center. Since July 2025, 20 visits, 10 referrals to long term healthcare and 10 patients received wound care (In Progress - 2025).</div>	<div> COMM RESILIENCE & PUBLIC HEALTH</div> <div> HOUSING STABILITY</div>
<div>5.2</div> <div>Cross train behavioral health case manager to provide housing navigation, and housing providers to provide behavioral service referrals.</div> <div><ul style="list-style-type: none">• Workgroup discussions on shared training for CES case conferencing included housing/behavioral health integration (In Progress - 2025). <i>Also listed under Strategy 1.5</i>• Next step: develop curriculum draft for cross-training modules (Next Step - Q1 2026).• Neighbor 2 Neighbor provided housing and resource training to providers (Completed - 2025).</div>	<div> COMM RESILIENCE & PUBLIC HEALTH</div> <div> ADMINISTRATIVE INTEGRATION</div>
<div>5.3</div> <div>Assist in PEH in enrollment for health insurance, Medicaid, SSI/SSDI and other public assistance benefits.</div> <div><ul style="list-style-type: none">• OBHA and Data groups initiated exploration of Medicaid eligibility tracking and enrollment pathways (In Progress - 2025). <i>Also listed under Strategy 1.4.</i>• Providers reported enrollment assistance occurring during outreach and at the Resource Center (Completed - ongoing service until Q3 2025).• New Medicaid enrollment flyers distributed at PIT count and outreach events (Completed - 2025).</div>	<div> OUTREACH & BASIC NEEDS</div> <div> ADMINISTRATIVE INTEGRATION</div> <div> PEH ADVISORY GROUP</div> <div> COMM RESILIENCE & PUBLIC HEALTH</div>
<div>5.4</div> <div>Explore mobile clinics and outreach teams that can reach PEH in various settings such as shelters, streets, and community centers.</div> <div><ul style="list-style-type: none">• Engagement with St. Mary's and partner agencies to evaluate mobile health outreach feasibility (In Progress - 2025).• Healthcare linkages piloted at outreach events with success in connecting unsheltered PEH to treatment (Completed - Q2 2025).</div>	<div> OUTREACH & BASIC NEEDS</div> <div> PEH ADVISORY GROUP</div>

5.5

Ensure treatment services are flexible and culturally competent, considering the diverse backgrounds of the unhoused population.



COMM RESILIENCE & PUBLIC HEALTH



ADMINISTRATIVE INTEGRATION

- Partners engaged in exploring trauma-informed and culturally appropriate training for frontline providers (**In Progress – 2025**). *Also listed under Strategy 1.5*
- Next step: incorporate cultural competency standards into CES training modules (**Next Step – Q1 2026**)
- Behavioral Health Steering Committee restructured and tasked with launching a public engagement campaign (**In Progress – 2025**).

5.6

Develop integrated data systems that allow for seamless information sharing among service providers, ensuring healthcare professionals have access to relevant information and can make informed decisions about individual care.



DATA ANALYSIS



COMM RESILIENCE & PUBLIC HEALTH



ADMINISTRATIVE INTEGRATION

- Roadmap drafted for HMIS and HIE interoperability to connect housing and health data systems (**In Progress – 2025**). *Also listed under Strategy 1.2 & 1.4*
- Data group members assigned to each workgroup to identify shared data needs (**Completed – Q2 2025**). *Also listed under Strategy 1.2*

STRATEGY 6 INCREASE ACCESSIBILITY AND EXPAND TRANSPORTATION SERVICES TO PEH

Limited mobility, high transportation costs, and scattered service locations make it difficult for people experiencing homelessness in Grand Junction to access supportive services.

ACTIONS & PROGRESS MADE

6.1 Develop a reduced fare program for public transportation (i.e. discounted or free transit passes for PEH) or flexible payment options (i.e. contactless payments, mobile apps, and preloaded cards, to eliminate need for cash). Include examination of payment models from public and private insurance.

- Engagement with GVT on new North Avenue route included discussions on fare equity and potential reduced fare options for PEH **(In Progress – 2025)**.
- Exploration of flexible fare payment models (e.g., preloaded cards, partnerships with agencies) initiated in coordination with service providers **(Next Step – Q1 2026)**.
- Consideration of aligning reduced fare models with public/private insurance reimbursement being reviewed by Data and Policy groups **(In Progress – 2025)**.

WORKGROUPS

 **TRANSPORTATION, ACCESS & MOBILITY**

 **PEH ADVISORY GROUP**

6.2 Extend operating hours of public transportation.

 **TRANSPORTATION, ACCESS & MOBILITY**

 **PEH ADVISORY GROUP**

- Feedback collected from outreach events identified need for later evening and weekend service hours **(Completed – Q2 2025 needs assessment)**.
- Discussion with GVT leadership on feasibility of extending hours is underway **(In Progress – 2025)**.
- Free GVT bus rides offered for June–August 2025 **(Completed – Summer 2025)**.

6.3 Increase pedestrian and bicycle accessibility of employment hubs and services frequented by PEH (e.g. area around Resource Center, connections between services).

 **TRANSPORTATION, ACCESS & MOBILITY**

 **PEH ADVISORY GROUP**

- City and partner agencies identified key pedestrian/bike gaps around the Resource Center and along North Avenue **(In Progress – 2025)**.
- Next step: integrate feedback from PEH Advisory into City bike/pedestrian planning efforts **(Next Step – Q1 2026)**.
- United Way/Community/City partnership hosted bike repair clinics (4 events at Resource Center, 3 events at First Christian Church) with 30 donated bikes, 93 serviced, 71 lights distributed. 140 volunteers hours **(Completed – Q2 2025)**.
- GJPD began bike registration program July 2025 **(Completed – Q3 2025)**.
- Self-service station established for bike repairs **(Completed – Q3 2025)**.



6.4 Provide clear and easily accessible information regarding transportation options, routes, schedules, and service changes through multiple channels including mobile apps, website, and printed materials.



TRANSPORTATION, ACCESS & MOBILITY



PEH ADVISORY GROUP

- GVT updated route maps and schedules, distributing printed information at service provider locations (**Completed – Q2 2025**).
- Workgroup discussed expansion of mobile and online access for real-time route information (**In Progress – 2025**).
- GVT has launched a new app: “Trip Spark MyRide” for real time bus tracking (**Q2-2025**).
- Mesa County Regional Transportation Plan included PEH mobility needs (**In Progress – 2025**).

6.5 Increase shuttle services connecting shelters, service providers and key transportation hubs.



TRANSPORTATION, ACCESS & MOBILITY



PEH ADVISORY GROUP

- Service providers collaborated with GVT to assess demand for shuttle routes linking shelters and downtown transit center (**In Progress – 2025**).
- Next step: explore funding and operational partnerships for pilot shuttle service (**Next Step – Q2 2026**).
- GVT has added a new route (12) on North Ave – FREE to ride 10/6 – 12/31 (**In progress – 2025**).

6.6 Develop a transportation voucher program in coordination with case management services to cover costs of private transportation services (e.g. rideshare, taxis, etc) and in instances where public transit is not appropriate (e.g. transport to medical appointments, destination outside of service areas, etc).



TRANSPORTATION, ACCESS & MOBILITY



PEH ADVISORY GROUP

- Initial exploration of ride-share/taxi voucher models as part of flexible fare discussions (**In Progress – 2025**), *Also listed under Strategy 6.1*
- Providers flagged medical transportation as a priority area for vouchers where public transit is not feasible (**Next Step – Q1 2026**).
- Sunshine Community launched to provide rides and resource navigation (**Completed – Q2 2025**).
- New concepts being explored for storage units, kenneling pets, and medical transport (**Next Step – 2026**).

STRATEGY 7 INCREASE NON-MARKET HOUSING OPTIONS INCLUDING INTERIM HOUSING & SHELTER UNITS

Grand Junction lacks key components of the housing continuum for people experiencing or at risk of homelessness. Expanding housing options and adding new shelter and interim housing facilities—such as emergency or transitional shelters—are essential to provide stability and support for successful transitions out of homelessness.

ACTIONS & PROGRESS

WORKGROUPS

7.1

Expand and diversify non-market housing options including interim housing and shelter units, such as non-congregate temporary shelter, low-barrier harm reduction options and safe parking.



FUNDING & RESOURCE STEWARDSHIP



HOUSING STABILITY

- Joseph Center opened new 15-bed women's shelter ("Golden Girls") and new 20-bed family shelter (**Completed - 2025**).
- GV Catholic Outreach completed development of 40 units of Permanent Supportive Housing (**In Progress - 2025**).
- Shelter bed use increased, with additional transitional units from Oxford House, Lifespan, and Foundations for Life (**In Progress - 2025**).
- City passed Interim Housing Code - Ordinance No 5229 (**Complete - Q2 2024**).

7.2

Conduct inventory of existing vacant buildings, unused parking areas, and city, county-owned properties that are currently underutilized in suitable geographic locations with consideration for proximity to services and higher risk areas.



FUNDING & RESOURCE STEWARDSHIP



HOUSING STABILITY

- City completed land inventory and toured 50+ sites for interim housing/shelter feasibility (**Completed - 2025**).
- MCCUH formed Interim Housing Committee to explore sites (**In Progress - 2025**).
- City staff led service providers on Interim Housing Exploration Trip (**May 2025**) (**Completed - Q2 2025**).

7.3

Increase community education opportunities regarding the benefits of diverse shelter options, and NIMBYism.



POLICY & PUBLIC ENGAGEMENT



HOUSING STABILITY

7.4

Identify and/or develop potential sources of funding for both infrastructure and operational costs.



FUNDING & RESOURCE STEWARDSHIP



HOUSING STABILITY

- City staff met with Colorado Division of Housing regarding potential funding opportunities (**In Progress - 2025**).

Consider the acquisition of properties for redevelopment for the purpose of single occupancy housing (e.g. hotel, motel acquisition, etc.).



- City completed land inventory and toured 50+ sites for interim housing/shelter feasibility **(Completed – 2025)**. *Also listed under 7.2*
- MCCUH formed Interim Housing Committee to explore sites **(In Progress – 2025)**. *Also listed under 7.2*
- City staff led service providers on Interim Housing Exploration Trip **(May 2025) (Completed – Q2 2025)**. *Also listed under 7.2*

WORKGROUP PARTICIPANTS

Jim Curtsinger, GVCO
 Jed Balestrieri, Hilltop
 Ryland Curtsinger, Grand Valley Catholic Outreach
 Michelle Trujillio, Mesa County Grand Valley Connects
 Ashley Chambers, City of Grand Junction
 Racquel Wertz, GJHA
 Sherry Price, GJHA
 Jackie Sievers, Quality Health Network
 Nathan Perry, CMU
 Victoria Grasmick, Intermountain Health
 Audrey Kiser, West Slope Data Services
 Rachel Whitehouse, Hilltop
 Chris Masters, Homeward Bound
 Matt Richards, DOLA – HMIS
 Scott Beilfuss, GJ City Council
 Karla Erxnieves, DOLA – HMIS
 Dee Wernette, Community Member
 Sarah Robinson, US Veterans Affairs
 Jenna Coffman, Mesa County Behavioral Health
 Nina Anderson, Business Owner, Express Employment
 Shalie Dahar, Mesa County Public Health
 Dena Watson, Freedom Property
 Bill Wade, Homeward Bound
 David Miller, Alpine Bank
 Scott Aker, GJHA
 Jay Taylor, Western Slope Property Management
 Stephanía Vasconez, Mutual Aid Partners
 Karen Rowe, Community Member
 Steve Williams, Retired Community Member
 Jaid Beachman, Karis
 Xavier Crockett, Mesa County Public Health
 Darcy Weir, Mesa County Public Health
 Alex Rodriguez, Health Solutions West
 Meghan Williams, Lifespan Psychology

Amanda Little, Community Hospital
 Chris Taggart, Family Health West
 Stephanie Self, Rocky Mountain Health Plans
 Chris Dunkin, ANB Bank
 Jennifer Landini, Bank of the San Juans
 Keira Auld, City of GJ
 Erin Allard, CFI Transportation
 Noreen Juarez-Alexander, Business Owner-Blue Heron Spices
 Pattie Schnetzler, GJ Hospital
 Debe Colby, First Presbyterian Church
 Phillip Masters, United Way
 Kristen Seidel, Mutual Aid Partners
 Wendy Metzger, Toilet Equity
 Kelsie Gauchay, Veterans Affairs
 Chelsea Crane, Community Food Bank
 Christina Gumbiner, Food Bank of the Rockies
 Mindy Gonzales, Brians Christmas Baskets
 Jessica Esqueda, Mesa County Workforce Center
 Alma Rodriguez, Mesa County Workforce
 Laurel Walters, Karis
 Jackie Feaster, Clifton Christian Food Bank
 Chance Wheaton, Health Solutions West
 Heather Zadra, Outreach Coordinator Mesa County Public Health
 John Dickey, Handy Chapel
 Jennifer Daniels, Mesa County Behavioral Health
 Charles Hamilton Blindt, Community Member
 Jacob Vincent Canzone Dellucello, Western Colorado Health Foundation
 Li Peake, Loving Beyond Understanding
 Mercury Mayo, Loving Beyond Understanding
 Nicole Hertzberg, Great Western Buildings
 Susy Halloran, Physical Therapist/Community Member
 Hali Nurnberg, Counseling and Education Center
 Jennifer Daniels, Mesa County Public Health
 Denice Enriquez, Brain Injury Alliance
 Misty Aaberg, Brain Injury Alliance
 Heather Nara, Workforce Center
 Jordan Turner, Hilltop

Don Kendall, Hilltop
 Dana Brosig, GVT
 Dannielle Sterle, GVT
 Tara Flaharty, GVT
 Kelly Milan, Sunshine Rides/Sunshine Community
 Andrew Gingerich, GVT
 Joseph Jueschke, HUD VASH
 Lee Revelle, Solidarity Not Charity
 Henry Brown, City of GJ, Mobility
 Micah Espinoza, Freedom Institute
 Mona Highline, Joseph Center
 Monique Terpstra, Western Slope Native American Resource Center
 Andrew Kimmell, Colorado Health Foundation
 Laurel Cole, Habitat for Humanity/GJ City Council
 Sherry Cole, Grand Valley Peace & Justice
 Jason Calunga, Housing Resources of Western Colorado
 Matt Sewelson, GJFD
 Margie Joy, CHFA
 Hollie Van Rosendall, Hilltop
 Cathy Story, QHN/Collaborise
 Maria Luiza-Chavez, Western Colorado Alliance
 Zeb Miracle, Royce-Hurst Humane Society
 Chamaine Ready, CFI
 Mary Moore, CFI
 Kelsay Heath, NAMI Western Slope
 Pastor Kevin Arensman, First Christian Church
 Faith Rodriguez, United Way
 Alisa Sandoval, Mutual Aid Partners
 N, Person with Lived Experience
 A, Person with Lived Experience
 L, Person with Lived Experience
 M, Person with Lived Experience
 D, Person Experiencing Homelessness
 L, Person Experiencing Homelessness
 A, Person Experiencing Homelessness
 L, Person with Lived Experience